

Report Title: **Chief Executive Officer's Report**

Report of: Louise Stewart, Chief Executive Officer, Alexandra Park and Palace

1. Purpose

To advise / inform the Board on current matters relating to Alexandra Park and Palace.

2. Recommendations

2.1 To note the contents of this report

2.2 To agree that the Graffiti Wall should remain in its present location and the agreed measures remain in place to manage the identified low risks.

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3. Executive Summary

This report updates on issues including:

- Governance
- Strategic Vision
- Cross Rail 2
- Wood Green Regeneration
- Business plan
- Graffiti Wall risk assessment

4. Reasons for any change in policy or for new policy development (if applicable)

N/A

5. Local Government (Access to Information) Act 1985

N/A

6. Governance

- 6.1 At the November meeting of the Board of Trustees, the Chief Executive outlined the need to review the Governance of Alexandra Park and Palace. There is a need to clarify and codify the existing governance arrangements to ensure they are able to be clearly communicated and understood. The review will also look at how the processes in place for good governance can be improved and modernised to increase their effectiveness and efficiency.
- 6.3 The Governance review has been built into the Business Plan for the organisation for the financial year 2016/17. The process for recruiting a Company Secretary, who will lead on this work, is underway.
- 6.4 The terms of reference for the Governance Review, once developed in draft, will be presented to the Board of Trustees for input and approval. It is also critical that the Corporate Trustee, London Borough of Haringey, has input into the draft and the process.
- 6.5 Consultation and engagement with stakeholders will be critical to understand the current governance arrangements, and its strengths and weaknesses, from different perspectives.

7. Strategic Vision

- 7.1 At the November meeting of the Board of Trustees, the CEO outlined the need to develop a long term vision for the charitable assets. The Park and Palace have a forever purpose but there is no long term vision in place to guide future decision making and development.
- 7.2 The intention is to develop a Strategic Vision and development plan for the assets, which will include a review of the previous masterplanning work. A review of previous consultation exercises will also be undertaken, to inform the method and content of the consultation plan for the Vision.
- 7.3 Both of these pieces of work (Governance and Strategic Vision) will be undertaken taking into account the overall purpose of the assets outlined in the Act of Parliament, but not the detail, so that the work and creative processes are not constrained. However both pieces of work will be analysed throughout the process, against the Acts and Orders, to identify where there may be conflict and if there are any changes to the Act that should be considered.
- 7.4 These pieces of work are vital if the Trust is to develop a longer term strategy and long term financial plan to ensure that the assets are maintained, repaired and restored and accessible to the public now and for future generations.
- 7.5 The draft scope of the Strategic Vision work has been developed. As this is a piece of work that will be the subject of a procurement exercise, it has been included under the exempt section of the Board meeting.

8. Cross Rail 2

- 8.1 Unfortunately due to an error by the executive the submission of the Cross Rail 2 response was not circulated to the Board as outlined at the November Board meeting. The executive submitted a response to the Cross Rail 2 consultation by the January deadline having consulted with the Chairman and circulated the response to the board members immediately before submission.
- 8.2 The Trust made the case for a Cross Rail 2 station at Alexandra Palace but acknowledged that there may be benefits to the Park and Palace from the combination of a Cross Rail Station at Wood Green and improvements in the access routes between Wood Green and the Park and Palace.

The response is attached at Appendix 1.

9. Wood Green Regeneration

- 9.1 The Trust has been in conversation with London Borough of Haringey about the regeneration plans for Wood Green and the importance of ensuring the connectivity between Wood Green and the Palace. The consultants will hold a session with the Trust during the consultation period. The timetable for consultation is currently being developed by the Local Authority.

10. Business Plan

- 10.1 The organisation has produced a draft Business Plan for 2016/17. It is a single Business plan across the Trust and Trading activities.
- 10.2 There have been major changes to the organisation and its performance over the last 5 years. A significant increase in the level of trading activity, the green light on a major restoration programme for the East Wing and a new approach to learning and community engagement work. It is a one year business plan, with a focus to strengthen existing operations and to create a solid foundation on which to build future performance.
- 10.3 As the Business Plan is in draft and contains information about trading activities it is presented to the board for input in the exempt section. However it is intended that, once finalised and approved, the Trust will publish a public version of the plan to support our aim to increase awareness and understanding of our work.

11. Graffiti Wall

- 11.1 An independent risk assessment has been undertaken on the Graffiti Wall following concerns raised, about the risk to the general public from spray painting, at the Statutory Advisory Committee/Consultative Committee meetings and by the Board at its November meeting.

11.2 The conclusion of the assessment is that the spraying presents a low risk to the public. The executive have therefore concluded that maintaining the existing measures to manage the risks there is no requirement to remove or relocate the wall.

11.4 The independent risk assessment has publishing restrictions and is provided for the Board's information in the exempt section (exempt appendix 3).

12. Legal Implications

The Council's Assistant Director of Corporate Governance has been consulted in the preparation of this report, and has no comments.

13. Financial Implications

The Council's Chief Finance Officer has been consulted in the preparation of this report and has no further comments.

14. Use of Appendices

Appendix 1 – APPCT Response to Cross Rail 2 Consultation, January 2016

Agenda item 19 Exempt Appendix 3 – Independent Risk Assessment – Graffiti Wall